CALIFORNIA STATE UNIVERSITY, SAN MARCOS MULTI-YEAR BUDGET MODEL

ALLOCATION OF OPERATING FUND INCREMENTAL BUDGET

| | Α | MYBM Feb 2013 | C C | D | E T | F |
|----------|-------------------------------|--|------------------------|----------------------|--|------------|
| 1 | Category | Description | FY 11/12 | FY 12/13 | FY 13/14 | FY 14/15 |
| 2 | Increment | al Base Budget Adjustments | | 10 10 20 20 8 | The state of | |
| 3 | Revenue | Net Change to General Fund Base | 0 | (49,800) | 2,760,000 | 2,760,000 |
| 4 | | Retirement Base Adjustment | 1,066,440 | (294,330) | 1,000,000 | 0 |
| 5 | | Tuition Fee or Buyout | 11,327,627 | (835,452) | 3,000,000 | 0 |
| 7 | | Tuition Fee - Non-Resident Enrollment Growth | 0 | 100,000 | 0 | 0 |
| 8 | | State University Grant | 2,520,200 4,720,300 | 1,059,500 | 0 | 0 |
| 9 | | State University Grant Set Aside | (3,784,000) | 1,039,300 | 0 | 0 |
| 10 | | CSU \$500M Reduction | (9,377,000) | 0 | 0 | 0 |
| 11 | | CSU \$150M Reduction | (3,511,000) | 0 | 0 | 0 |
| 12 | | CSU \$100M Reduction | 0 | (2,519,100) | 0 | 0 |
| 13 14 | | CSU \$250M Reduction | 0 | 0 | 0 | 0 |
| 15 | Increme | Misc Student Fee Revenue (Designated) ental Base Budget Adjustments Total | 2,040,373 | 599,452 | 0 | 0 |
| 16 | mcreme | ental base budget Aujustments Total | 5,002,940 | (1,939,730) | 6,760,000 | 2,760,000 |
| 17 | Ongoing | Operational Commitments | | ALC: VAN | | |
| 18 | Student Services | Advising, Graduation Initiative, Outreach | 300,000 | 0 | 0 | 0 |
| 19 | Institutional Support | CMS Computer System | 146,854 | 186,800 | 0 | 0 |
| 20 | | Computer (Technology) Refresh Pgrm (swap base for one-time | (1,200,879) | 0 | 0 | 0 |
| 21 | | Student Credit Card Fees/Collection Costs/e-Market | 30,000 | 26,425 | 0 | 0 |
| 22 | | Music Rights Licensing Fee | 6,000 | 0 | 0 | 0 |
| 23 | Public Services | Division of Community Engagement | 340,000 | 0 | 0 | 0 |
| 24 | All University Commitments | Benefit Pool Augmentation | 1,500,000 | 470,315 | 2,800,000 | 1,000,000 |
| 25 26 | | Compensation Increases (non-GSI) Risk Management | 215,000 72,918 | 100,000 | 100,000 | 100,000 |
| 27 | | State University Grant | 4,720,300 | 1,059,500 | 0 | 0 |
| 28 | | Misc Student Fee Revenue (Designated) | 2,040,373 | 599,452 | 0 | 0 |
| 29 | | Prior Year Budget Surplus/Gap | (324,489) | (336,884) | 3,887,912 | 27,912 |
| 30 | Operational Reductions | Division Reduction - Academic Affairs | (1,955,728) | (126,000) | 0 | 0 |
| 31 | | Division Reduction - Finance and Admin Services | (751,557) | 0 | 0 | 0 |
| 32 33 | | Division Reduction - Office of the President | (64,597) | 0 | 0 | 0 |
| 34 | | Division Reduction - Community Engagement Division Reduction - Student Affairs | (50,000) (291,867) | (31,426) | 0 | 0 |
| 35 | | Division Reduction - Student Arians Division Reduction - University Advancement | (66,272) | ۵ | 0 | 0 |
| 36 | Ongoli | ng Operational Commitments Total | 4,666,056 | 1,948,182 | 6,787,912 | 1,127,912 |
| 37 | | rating Resources Available Total | 336,884 | (3,887,912) | (27,912) | 1,632,088 |
| 38 | | | | | | |
| 39 | | Other Resources | | | | |
| 40 | Revenue | Prior Year Carry Forward - Discretionary | 3,023,050 | (1,137,596) | 1,000,000 | 459,088 |
| 41 | | Prior Year Carry Forward - Division Balances | 12,003,386 | 9,291,243 | 0 | 0 |
| 42 | | Surplus Revenue from Exceeding Enrimt Targets by 3-5% | 1,250,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| 43 | | Summer Session Revenue | 0 | 1,000,000 | 1,000,000 | 1,000,000 |
| 44 | | Campus Wide Activities UARSC | 0 | 3,554,000 950,000 | 0 | 0 |
| 46 | | SMCOR | 0 | 1,489,000 | 0 | 0 |
| 47 | | Other Resources Total | 16,276,436 | 17,146,647 | 4,000,000 | 3,459,088 |
| 48 | | | | | The same of the sa | |
| 49 | | Operational Commitments | | | | PSYMPHESIS |
| _ | Operational and Maint of Plan | | 25,000 | 0 | 0 | 0 |
| 51 | Institutional Comme | Plant Maintenance | 300,000 | 0 | 0 | 0 |
| 52 53 | Institutional Support | CMS Computer System Technology Refresh Program | 1,871,440 | 1,492,677 | 2,010,000 | 1,997,000 |
| 54 | Academic Support | Global Affairs Incentive Funding | 1,200,879 148,287 | 1,310,202 | 1,503,000 | 1,400,000 |
| 55 | All University Commitments | Federal Work Study 25% Campus Match | 69,508 | 0 | 0 | 0 |
| 56 | | Summer Session GF Off-set reduction | (900,000) | 0 | 0 | 0 |
| 57 | | Prior Year Carry Forward - Division Balances | 12,003,386 | 9,291,243 | 0 | 0 |
| 58 | Operational Reductions | Division Reduction - Academic Affairs | 0 | (290,888) | 0 | 0 |
| 59 | | Division Reduction - Finance and Admin Services | 0 | (601,743) | 0 | 0 |
| 60 61 | | Division Reduction - Office of the President Division Reduction - Community Engagement | 0 | (4,881) | 0 | 0 |
| 62 | | Division Reduction - Community Engagement Division Reduction - Student Affairs | 0 | (3,229) (460,175) | 0 | 0 |
| 63 | | Division Reduction - University Advancement | 0 | (27,721) | 0 | 0 |
| 64 | One-Tir | ne Operational Commitments Total | 14,718,500 | 10,705,485 | 3,513,000 | 3,397,000 |
| 65 | | ther Resources Available Total | 1,557,936 | 6,441,162 | 487,000 | 62,088 |
| 66 | | Barrer And Helder | | | | |
| | Cumaniation | PACOUTOC Available to Carry Forward | 1,894,820 | 2,553,250 | 459,088 | 1 COA 17C |
| 67 68 | Cumulative | e Resources Available to Carry Forward | 1,034,020 | 2,333,230 | 433,000 | 1,694,176 |

Revenue Disclaimer: The University's Multi-Year Budget Model is for planning purposes only and is continually subject to change based on many unknown factors. CSU revenue projections are based on the entire CSU system and on a very complex process subject to changes from the Governor, the Legislature and the Board of Trustees. Once these changes are known, the CSU Budget Office makes their adjustments and translates the systemwide amounts into individual campus allocations. All of these factors combined make it exceedingly difficult to project revenue with a high degree of certainty.

CALIFORNIA STATE UNIVERSITY, SAN MARCOS <u>MULTI-YEAR BUDGET MODEL</u>

ALLOCATION OF OPERATING FUND INCREMENTAL BUDGET

MYBM Comparison Pre and Post Prop 30.xls

| Catanana | | D FV 13/13 | EV 12/12 | F EV 13/13 |
|--|--|---|---|------------------------------------|
| Category | Description | FY 12/13 | FY 12/13 | FY 12/13 |
| Incremen | tal Base Budget Adjustments | Pre-Prop 30 | Post Prop 30 | Net Change |
| Revenue | Net Change to General Fund Base | (49,252) | (49,800) | (548 |
| 4 | Retirement Base Adjustment | (294,330) | (294,330) | 0 |
| 5 3 | Tuition Fee Tuition Fee - Non-Resident | 3,276,000 100,000 | (835,452) 100,000 | (4,111,452 |
| 3 7 | Enrollment Growth | 100,000 | 100,000 | 0 |
| 3 | State University Grant | 2,643,000 | 1,059,500 | (1,583,500 |
| 9 | State University Grant Set Aside | (1,487,000) | 0 | 1,487,000 |
| ō | CSU \$500M Reduction | 0 | 0 | 0 |
| 1 | CSU \$150M Reduction | 0 | 0 | C |
| 2 | CSU \$100M Reduction | (2,519,100) | (2,519,100) | C |
| 3 | CSU \$250M Reduction | (5,478,250) | 0 | 5,478,250 |
| 4 | Misc Student Fee Revenue (Designated) | 599,452 | 599,452 | (|
| | ental Base Budget Adjustments Total | (3,209,480) | (1,939,730) | 1,269,750 |
| 6 | | | | |
| | Operational Commitments | | | Name of Street |
| 8 Student Services | Advising, Graduation Initiative, Outreach | 0 | 0 | (|
| 9 Institutional Support | CMS Computer System | 186,800 | 186,800 | (|
| 20 | Computer (Technology) Refresh Pgrm (swap base for one-time | | 0 | |
| <u>:1</u> | Student Credit Card Fees/Collection Costs/e-Market | 26,425 | 26,425 0 | |
| 2 Public Services | Music Rights Licensing Fee | 0 | 0 | |
| 4 All University Commitments | Division of Community Engagement Benefit Pool Augmentation | 470,315 | 470,315 | |
| 5 | Compensation Increases | 100,000 | 100,000 | |
| 26 | Risk Management | 0 | 0 | |
| 27 | State University Grant | 2,643,000 | 1,059,500 | (1,583,50 |
| 28 | Misc Student Fee Revenue (Designated) | 599,452 | 599,452 | (2)200,30 |
| 9 | Prior Year Budget Surplus/Gap | (336,884) | (336,884) | |
| Operational Reductions | Division Reduction - Academic Affairs | (126,000) | (126,000) | |
| 1 | Division Reduction - Finance and Admin Services | 0 | 0 | |
| 2 | Division Reduction - Office of the President | 0 | 0 | |
| 3 | Division Reduction - Community Engagement | (31,426) | (31,426) | |
| 34 | Division Reduction - Student Affairs | 0 | 0 | (|
| | Division Reduction - University Advancement | | | |
| 55 | | 0 | 0 | |
| 6 Ongo | ing Operational Commitments Total | 3,531,682 | 1,948,182 | (1,583,500 |
| Ongo Op | | THE RESERVE OF THE PERSON NAMED IN | THE RESERVE THE PERSON NAMED IN | (1,583,500 |
| 6 Ongo | ing Operational Commitments Total erating Resources Available Total | 3,531,682 | 1,948,182 | (1,583,500 |
| Ongo Op | ing Operational Commitments Total | 3,531,682 | 1,948,182 | |
| 6 Ongo 7 Op 8 9 0 Revenue | ong Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary | 3,531,682 (6,741,162) | 1,948,182 (3,887,912) (1,137,596) | (1,583,500 2,853,250 |
| 6 Ongo 7 Op 89 90 Revenue | or of the contract of the cont | 3,531,682 (6,741,162) (1,137,596) 9,291,243 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 | (1,583,500 2,853,250 |
| 6 | or Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 | (1,583,500 2,853,250 (300,00 |
| 6 Ongo 17 Op 18 Op 19 Revenue 11 12 13 | other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 | (1,583,500 2,853,250 (300,00 |
| 66 Ongo 17 Op 18 Op 19 Revenue 11 Op 12 Op 14 Op 14 Op 15 Op 16 Op 17 Op 18 | other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue Campus Wide Activities | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 | (1,583,500 2,853,250 (300,00 |
| 66 Ongo 17 Op 18 Op 19 Revenue 11 Op 12 Op 14 Op 15 Op 16 Op 17 Op 18 Op 18 Op 19 Op 10 Op 11 Op 12 Op 13 Op 14 Op 15 Op 16 Op 17 Op 18 | other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 | (1,583,500 2,853,250 (300,00 |
| 66 Ongo 77 Op 88 Op 99 Revenue 11 Op 12 Op 14 Op 15 Op 16 Op 17 Op 18 Op 18 Op 19 Op 10 Op 11 Op 12 Op 14 Op 15 Op 16 Op 17 Op 18 | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 | (1,583,500 2,853,250 (300,00 |
| 6 Ongo 7 Op 8 9 Revenue 1 2 3 4 5 6 7 7 | other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 | (1,583,500 2,853,250 (300,00 |
| 6 Ongo 7 Op 8 9 Revenue 1 2 3 4 5 6 7 8 | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 | (1,583,500 2,853,250 (300,00 |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 7 8 9 One-Tim | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding Enrimt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total e Operational Commitments | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 | (300,000 |
| 6 Ongo 7 Op 88 99 100 Revenue 11 12 13 14 15 16 16 17 18 19 10 Operational and Maint of Pla | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Classroom Furniture Refresh | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 | (300,000) (300,000) |
| 6 Ongo 7 Op 88 99 100 Revenue 11 12 13 14 15 16 17 18 19 19 10 10 10 10 11 11 11 11 11 11 11 11 11 | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 | (300,000) (300,000) |
| 6 Ongo 7 Op 88 99 100 Revenue 11 12 13 14 15 16 16 17 18 19 19 10 10 10 11 11 12 13 14 14 15 15 16 16 17 18 18 19 19 10 10 10 10 10 10 10 10 10 10 10 10 10 | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000) (300,000) |
| 6 Ongo 7 Op 88 99 100 112 123 134 145 156 167 17 188 199 190 190 190 190 190 190 190 190 190 | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000) (300,000) |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 6 7 8 One-Tim 0 Operational and Maint of Plate 1 2 Institutional Support 3 4 Academic Support | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000 |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 6 7 8 9 One-Tim 0 Operational and Maint of Plate 1 1 2 Institutional Support 3 4 Academic Support 5 All University Commitments | Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000 |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 6 7 8 9 One-Tim 0 Operational and Maint of Pla 1 1 2 Institutional Support 3 4 Academic Support 5 All University Commitments | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000 |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 6 7 8 9 One-Tim 0 Operational and Maint of Pla 1 1 2 Institutional Support 3 4 Academic Support 5 All University Commitments 6 6 7 | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 950,000 1,489,000 17,146,647 | (300,000 |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 5 6 6 7 8 9 One-Tim 0 Operational and Maint of Plata 1 Institutional Support 3 All University Commitments 6 7 All University Commitments 6 7 All University Commitments 6 7 All University Commitments 7 All University Commitments 8 Operational Reductions | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 | (300,000) (300,000) |
| Composition of Plants in Composition of Plants | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances Division Reduction - Academic Affairs | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 0 0 1,492,677 1,310,202 0 0 9,291,243 (290,888) | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) | (300,000) (300,000) |
| 6 Ongo 7 Op 8 9 0 Revenue 1 1 2 3 4 4 5 6 7 8 9 One-Tim 0 Operational and Maint of Plat 1 1 2 2 Institutional Support 3 4 Academic Support 5 All University Commitments 6 (7) 8 Operational Reductions 9 0 Operational Reductions 9 0 Operational Reductions | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total e Operational Commitments Int Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances Division Reduction - Academic Affairs Division Reduction - Finance and Admin Services | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 0 0 1,492,677 1,310,202 0 0 9,291,243 (290,888) (601,743) | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) (601,743) (4,881) (3,229) | (300,000) (300,000) |
| 6 Ongo 7 Op 88 99 100 Revenue 11 12 13 14 14 15 16 16 17 18 19 19 10 10 11 11 11 11 11 11 11 11 11 11 11 | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total e Operational Commitments Int Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances Division Reduction - Academic Affairs Division Reduction - Finance and Admin Services Division Reduction - Office of the President | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 0 0 1,492,677 1,310,202 0 0 9,291,243 (290,888) (601,743) (4,881) | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 0 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) (601,743) (4,881) | (300,00) |
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| 6 Ongo 7 Op 88 99 100 Revenue 11 12 13 14 14 15 16 16 17 18 18 19 10 Operational and Maint of Platitical Support 13 14 15 16 17 18 18 18 19 19 10 11 11 11 11 11 11 11 11 11 11 11 11 | Ing Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total e Operational Commitments Int Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances Division Reduction - Academic Affairs Division Reduction - Finance and Admin Services Division Reduction - Office of the President Division Reduction - Community Engagement Division Reduction - Student Affairs Division Reduction - University Advancement ime Operational Commitments Total | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 0 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) (601,743) (4,881) (3,229) (460,175) | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) (601,743) (4,881) (3,229) (460,175) | (300,000) (300,000) |
| 6 Ongo 7 Op 8 9 0 Revenue 1 2 3 4 4 5 6 6 7 8 9 One-Tim 0 Operational and Maint of Plat 1 1 2 Institutional Support 3 4 Academic Support 4 All University Commitments 6 7 8 9 Operational Reductions 9 0 1 1 1 2 1 3 4 One-Tim 6 7 8 Operational Reductions 9 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | ring Operational Commitments Total erating Resources Available Total Other Resources Prior Year Carry Forward - Discretionary Prior Year Carry Forward - Division Balances Surplus Revenue from Exceeding EnrImt Targets by 3-5% Summer Session Revenue Campus Wide Activities UARSC SMCOR Other Resources Total e Operational Commitments Int Classroom Furniture Refresh Plant Maintenance CMS Computer System Technology Refresh Program Global Affairs Incentive Funding Federal Work Study 25% Campus Match Summer Session GF Off-set reduction Prior Year Carry Forward - Division Balances Division Reduction - Academic Affairs Division Reduction - Finance and Admin Services Division Reduction - Office of the President Division Reduction - Community Engagement Division Reduction - Student Affairs Division Reduction - University Advancement | 3,531,682 (6,741,162) (1,137,596) 9,291,243 2,300,000 1,000,000 3,554,000 950,000 1,489,000 17,446,647 0 0 1,492,677 1,310,202 0 0 9,291,243 (290,888) (601,743) (4,881) (3,229) (460,175) (27,721) | 1,948,182 (3,887,912) (1,137,596) 9,291,243 2,000,000 1,000,000 3,554,000 950,000 1,489,000 17,146,647 0 0 0 1,492,677 1,310,202 0 0 0 9,291,243 (290,888) (601,743) (4,881) (3,229) (460,175) (27,721) | (300,00) |