California State University San Marcos

# Division of Academic Affairs Strategic Planning and Budget Cycle Three-Year Rolling Budget/Hiring Plan for FYs 14/15, 15/16 and 16/17 Part I: Narrative, Sections A and B

Subdivision Unit: \_\_\_\_\_

### PART I: NARRATIVE

### A. Planning Assumptions

- 1) Common planning assumptions for all Academic Affairs subdivision units
  - a. 5% FTES growth at the university level for each of the three years, relative to the 2013-14 official University FTES target of 7,741.
  - b. Increasing funding for all three years, based on FTES growth.
  - c. Unit plans should align with and support the Academic Affairs Strategic Plan Goals; namely:
    - i. Develop an Academic Master Plan that focuses on programs relevant to our changing society and student demographics.
    - ii. Employ pedagogies that are relevant to our changing society and student demographics.
    - iii. Invigorate faculty and student research activities.
    - iv. Cultivate global perspectives.
    - v. Provide faculty and staff professional development.
    - vi. Develop non-state funding sources.
    - vii. Provide needed academic technology and library resources.
  - d. Programs and units should remain focused on the future and take into account realistic growth projections and strategic priorities in the unit for the next three years.
  - e. Program Review findings, if any, should be considered.
  - f. Program proposals currently under review should be considered and reflected as appropriate if an implementation date is anticipated during the period of the three-year rolling plan.

#### 2) Begin here enumerating planning assumptions for the unit

# B. Goals by Fiscal Year

## 1) FY 2014/15 Goals

a. List here specific goals for the Unit Assumptions enumerated above (e.g., identify which "assumption" the goal supports).

## 2) FY 2015/16 Goals

a. List here specific goals for the Unit Assumptions enumerated above (e.g., identify which "assumption" the goal supports).

# 3) FY 2016/17 Goals

a. List here specific goals for the Unit Assumptions enumerated above (e.g., identify which "assumption" the goal supports).