

**Cal State San Marcos**  
**Fiscal Year 2012-13 Operating Fund Budget Summary**  
**Distribution by Division**

Divisions	<b>Base Budget Summary</b>					<b>One-Time Funding Summary</b>			<b>Base Budget + One-Time Funding Total</b>	
	Base Budget	New Base Budget Funding	Base Budget Reductions	Total Base Budget	% of Total	One-Time Allocations	Division PY Carry Over Funding	Total One-Time Funding	Total Allocations	% of Total
President	3,112,518	454,840	0	<b>3,567,358</b>	3.40%	(4,881)	58,827	<b>53,946</b>	<b>3,621,304</b>	2.97%
Academic Affairs	38,463,094	178,163	(126,000)	<b>38,515,257</b>	36.72%	1,019,314	3,389,819	<b>4,409,133</b>	<b>42,924,390</b>	35.17%
Student Affairs	9,156,530	129,224	0	<b>9,285,754</b>	8.85%	(460,175)	2,709,172	<b>2,248,997</b>	<b>11,534,751</b>	9.45%
Community Engagement	718,944	0	(31,426)	<b>687,518</b>	0.66%	(3,229)	28,675	<b>25,446</b>	<b>712,964</b>	0.58%
Finance & Admin. Services	14,975,255	0	0	<b>14,975,255</b>	14.28%	(601,743)	2,047,059	<b>1,445,316</b>	<b>16,420,571</b>	13.46%
University Advancement	1,745,816	0	0	<b>1,745,816</b>	1.66%	(27,721)	320,006	<b>292,285</b>	<b>2,038,101</b>	1.67%
<b>Total Divisions</b>	<b>68,172,157</b>	<b>762,227</b>	<b>(157,426)</b>	<b>68,776,958</b>	<b>65.57%</b>	<b>(78,435)</b>	<b>8,553,558</b>	<b>8,475,123</b>	<b>77,252,081</b>	<b>63.31%</b>
Campus Wide Activities	37,840,008	1,680,265	0	<b>39,520,273</b>	37.68%	1,492,677	737,685	<b>2,230,362</b>	<b>41,750,635</b>	34.21%
Provisions for Allocation	336,884	(4,224,796)	0	<b>(3,887,912)</b>	-3.71%	6,441,162	0	<b>6,441,162</b>	<b>2,553,250</b>	2.09%
University Reserve	475,433	0	0	<b>475,433</b>	0.45%	0	0	<b>0</b>	<b>475,433</b>	0.39%
<b>Total Other</b>	<b>38,652,325</b>	<b>(2,544,531)</b>	<b>0</b>	<b>36,107,794</b>	<b>34.43%</b>	<b>7,933,839</b>	<b>737,685</b>	<b>8,671,524</b>	<b>44,779,318</b>	<b>36.69%</b>
<b>Total GF Operating Budget</b>	<b>106,824,482</b>	<b>(1,782,304)</b>	<b>(157,426)</b>	<b>104,884,752</b>	<b>100%</b>	<b>7,855,404</b>	<b>9,291,243</b>	<b>17,146,647</b>	<b>122,031,399</b>	<b>100.00%</b>

**Cal State San Marcos  
Fiscal Year 2012-13 Operating Fund Budget  
Distribution Detail by Division**

	Office of the President	Academic Affairs	Student Affairs	Community Engagement	Finance & Admin Services	University Advancement	Campus Wide Activities	Provisions for Allocation	University Reserve	Allocation Total
<b>Base Budget - Allocations by Division</b>	<b>3,112,518</b>	<b>38,463,094</b>	<b>9,156,530</b>	<b>718,944</b>	<b>14,975,255</b>	<b>1,745,816</b>	<b>37,840,008</b>	<b>336,884</b>	<b>475,433</b>	<b>106,824,482</b>
Division % based on Base Budget	2.91%	36.01%	8.57%	0.67%	14.02%	1.63%	35.42%	0.32%	0.45%	100.00%
<b>Base Incremental Funding</b>										
<b>New Allocations</b>										
CMS Computer System	0	136,350	0	0	0	0	50,450	0	0	186,800
Community Engagement Division	0	0	0	0	0	0	0	0	0	0
Student Credit Card Fees/Collection Costs	0	26,425	0	0	0	0	0	0	0	26,425
State University Grant (SUG)	0	0	0	0	0	0	1,059,500	0	0	1,059,500
Benefit Pool Augmentation	0	0	0	0	0	0	470,315	0	0	470,315
Compensation	0	0	0	0	0	0	100,000	0	0	100,000
Prior Year Gap/Surplus	0	0	0	0	0	0	0	(336,884)	0	(336,884)
Operating Resources Available from Base	0	0	0	0	0	0	0	(3,887,912)	0	(3,887,912)
Prop 30 elimination of trigger							0	0		0
Prop 30 fee rollback								0		0
Non-Discretionary Student Fee Adjustments	454,840	15,388	129,224	0	0	0	0	0	0	599,452
Division Reductions	0	(126,000)	0	(31,426)	0	0	0	0	0	(157,426)
<b>Subtotal Base Incremental Allocations</b>	<b>454,840</b>	<b>52,163</b>	<b>129,224</b>	<b>(31,426)</b>	<b>0</b>	<b>0</b>	<b>1,680,265</b>	<b>(4,224,796)</b>	<b>0</b>	<b>(1,939,730)</b>
<b>Total Base Allocations</b>	<b>3,567,358</b>	<b>38,515,257</b>	<b>9,285,754</b>	<b>687,518</b>	<b>14,975,255</b>	<b>1,745,816</b>	<b>39,520,273</b>	<b>(3,887,912)</b>	<b>475,433</b>	<b>104,884,752</b>
Division % based on Base Budget perm increases	3.40%	36.72%	8.85%	0.66%	14.28%	1.66%	37.68%	-3.71%	0.45%	100.00%
<b>One-Time Incremental Funding</b>										
<b>New Allocations</b>										
Technology Refresh	0	1,310,202	0	0	0	0	0	0	0	1,310,202
CMS computer system	0	0	0	0	0	0	1,492,677	0	0	1,492,677
11/12 Exceeding Enrollment Target	0	0	0	0	0	0	0	0	0	0
Division FY Carry Over Funding	58,827	3,389,819	2,709,172	28,675	2,047,059	320,006	737,685	0	0	9,291,243
Division Reductions	(4,881)	(290,888)	(460,175)	(3,229)	(601,743)	(27,721)	0	0	0	(1,388,637)
Institutional Resources Discretionary Distribution	0	0	0	0	0	0	0	6,441,162	0	6,441,162
<b>Total One-Time Allocations</b>	<b>53,946</b>	<b>4,409,133</b>	<b>2,248,997</b>	<b>25,446</b>	<b>1,445,316</b>	<b>292,285</b>	<b>2,230,362</b>	<b>6,441,162</b>	<b>0</b>	<b>17,146,647</b>
<b>Total Budget: Base + One-Time</b>	<b>3,621,304</b>	<b>42,924,390</b>	<b>11,534,751</b>	<b>712,964</b>	<b>16,420,571</b>	<b>2,038,101</b>	<b>41,750,635</b>	<b>2,553,250</b>	<b>475,433</b>	<b>122,031,399</b>
Division % based on FY 2011-12 Total Allocations	2.97%	35.17%	9.45%	0.58%	13.46%	1.67%	34.21%	2.09%	0.39%	100.00%
<b>Resources Available</b>										
<b>Resources - Base</b>										
General Fund Appropriation										50,029,752
General Fund Revenue										54,855,000
<b>Total Base Resources</b>										<b>104,884,752</b>
<b>Resources - One-Time</b>										
Carryover FY 11/12 Balance of Institutional Resources										(1,137,596)
Carryover of FY Balance of Division Resources										9,291,243
Surplus Revenue from Exceeded Enrollment Targets										2,000,000
Summer Session										1,000,000
Campus Wide Activities										3,554,000
Auxiliaries										2,439,000
<b>Total One-Time Resources</b>										<b>17,146,647</b>
<b>Total Resources: Base + One-Time</b>										<b>122,031,399</b>

**Base Budget Distribution by Division**

**Non-Discretionary Fees Excluded**

**Fiscal Year 2007/08 - 2012/13**

<b>Division</b>	<b>2007/08</b>	<b>2008/09</b>	<b>Delta</b>	<b>2009/10</b>	<b>Delta</b>	<b>2010/11</b>	<b>Delta</b>	<b>2011/12</b>	<b>Delta</b>	<b>2012/13</b>	<b>Delta</b>
President	2,191,881	2,022,665	-8%	2,039,465	1%	2,390,170	17%	1,972,873	-17%	1,444,158	-27%
Academic Affairs	39,631,785	38,325,310	-3%	38,946,568	2%	40,551,030	4%	38,275,441	-6%	38,171,210	0%
Student Affairs	6,348,438	5,670,559	-11%	5,837,346	3%	5,419,538	-7%	5,473,218	1%	5,377,687	-2%
Finance and Administrative Services	15,028,547	14,861,539	-1%	15,283,622	3%	15,539,698	2%	14,854,184	-4%	14,975,255	1%
Community Engagement	0	0		0		0		768,944		687,518	-11%
University Advancement	1,140,825	1,366,143	20%	1,325,447	-3%	2,004,889	51%	1,932,633	-4%	1,745,816	-10%
<b>Total Divisions</b>	<b>64,341,476</b>	<b>62,246,216</b>	<b>-3%</b>	<b>63,432,448</b>	<b>2%</b>	<b>65,905,325</b>	<b>4%</b>	<b>63,277,293</b>	<b>-4%</b>	<b>62,401,644</b>	<b>-1%</b>
Campus Wide Activities	28,001,657	30,464,966	9%	30,211,675	-1%	31,414,179	4%	36,959,010	18%	35,632,361	-4%
University Reserve	460,771	460,771	0%	480,629	4%	475,433	-1%	475,433	0%	475,433	0%
<b>Total Other</b>	<b>28,462,428</b>	<b>30,925,737</b>	<b>9%</b>	<b>30,692,304</b>	<b>-1%</b>	<b>31,889,612</b>	<b>4%</b>	<b>37,434,443</b>	<b>17%</b>	<b>36,107,794</b>	<b>-4%</b>
<b>Total Operating Fund Budget</b>	<b>92,803,904</b>	<b>93,171,953</b>	<b>0.4%</b>	<b>94,124,752</b>	<b>1%</b>	<b>97,794,937</b>	<b>4%</b>	<b>100,711,736</b>	<b>3%</b>	<b>98,509,438</b>	<b>-2%</b>

*Note:*

*Base budget are reactive to:*

*Expenses moved to fees*

*Division/department reorganizations*

*Mandated costs*

*Reductions*

**Non-Discretionary Fees in Division Base Budget  
Fiscal Year 2007/08 - 2012/13**

Division	Non-Discretionary Fee	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	\$ Change 2007/08 to 2012/13	% Change 2007/08 to 2012/13
<b>President</b>	<b>Base Budget</b>	<b>2,970,622</b>	<b>2,811,406</b>	<b>2,782,665</b>	<b>3,552,870</b>	<b>3,641,233</b>	<b>3,567,358</b>	596,736	20%
	<i>Athletics Fee</i>	778,741	788,741	743,200	1,162,700	1,668,360	2,123,200	1,344,459	173%
	<b>Total Non-Discretionary Fees</b>	<b>778,741</b>	<b>788,741</b>	<b>743,200</b>	<b>1,162,700</b>	<b>1,668,360</b>	<b>2,123,200</b>	<b>1,344,459</b>	<b>173%</b>
	<b>Base Budget less Fees</b>	<b>2,191,881</b>	<b>2,022,665</b>	<b>2,039,465</b>	<b>2,390,170</b>	<b>1,972,873</b>	<b>1,444,158</b>	<b>(747,723)</b>	<b>-34%</b>
	<i>Fees as % of Division Base Budget</i>	<i>26%</i>	<i>28%</i>	<i>27%</i>	<i>33%</i>	<i>46%</i>	<i>60%</i>		
<b>Academic Affairs</b>	<b>Base Budget</b>	<b>39,644,785</b>	<b>38,394,120</b>	<b>39,196,698</b>	<b>40,846,420</b>	<b>38,604,100</b>	<b>38,515,257</b>	(1,129,528)	-3%
	<i>Teacher Credential Application Fee</i>	13,000	13,000	11,000	20,000	8,000	8,000	(5,000)	-38%
	<i>Chem Lab Breakage</i>	0	500	450	0	0	500	500	0%
	<i>Biology Course Fee</i>	0	14,040	25,920	25,515	24,885	28,710	28,710	0%
	<i>Chemistry Course Fee</i>	0	18,625	13,935	18,240	23,760	20,600	20,600	0%
	<i>Physics Course Fee</i>	0	6,125	6,120	6,095	9,124	8,865	8,865	0%
	<i>Communications Course Fee</i>	0	1,400	1,400	1,250	1,000	1,020	1,020	0%
	<i>Visual &amp; Performing Arts Course Fee</i>	0	12,620	7,000	7,580	8,860	12,990	12,990	0%
	<i>Kinesiology Course Fee</i>	0	0	11,430	11,710	13,000	18,615	18,615	0%
	<i>Psychology Course Fee</i>	0	0	0	2,100	2,100	4,350	4,350	0%
	<i>Thesis Binding</i>	0	2,500	4,875	0	0	13,000	13,000	0%
	<i>TPA Late Fee</i>	0	0	0	500	4,250	5,355	5,355	0%
	<i>VPA Equipment Late Fee</i>	0	0	0	0	0	300	300	0%
	<i>Professional Program Fee</i>	0	0	168,000	202,400	233,680	221,742	221,742	0%
	<b>Total Non-Discretionary Fees</b>	<b>13,000</b>	<b>68,810</b>	<b>250,130</b>	<b>295,390</b>	<b>328,659</b>	<b>344,047</b>	<b>331,047</b>	<b>2547%</b>
<b>Base Budget less Fees</b>	<b>39,631,785</b>	<b>38,325,310</b>	<b>38,946,568</b>	<b>40,551,030</b>	<b>38,275,441</b>	<b>38,171,210</b>	<b>(1,460,575)</b>	<b>-4%</b>	
<i>Fees as % of Division Base Budget</i>	<i>0.03%</i>	<i>0.18%</i>	<i>0.64%</i>	<i>0.72%</i>	<i>0.85%</i>	<i>0.89%</i>			
<b>Student Affairs</b>	<b>Base Budget</b>	<b>7,866,818</b>	<b>7,493,464</b>	<b>7,945,632</b>	<b>7,663,937</b>	<b>9,252,061</b>	<b>9,285,754</b>	1,418,936	18%
	<i>Academic Record Fee</i>	91,180	110,040	236,496	242,856	259,884	260,568	169,388	186%
	<i>Student Health Services Fee</i>	1,239,840	1,197,100	1,300,600	1,388,287	1,483,390	1,477,490	237,650	19%
	<i>Augmented Health Services</i>	5,000	137,000	191,000	238,900	269,000	254,700	249,700	4994%
	<i>Childcare Services Fee</i>	182,360	183,400	185,800	200,356	214,404	217,140	34,780	19%
	<i>Mental Health Fee</i>	0	0	0	0	1,310,320	1,425,169	1,425,169	0%
	<i>Orientation</i>	0	195,365	194,390	174,000	241,845	273,000	273,000	0%
	<b>Total Non-Discretionary Fees</b>	<b>1,518,380</b>	<b>1,822,905</b>	<b>2,108,286</b>	<b>2,244,399</b>	<b>3,778,843</b>	<b>3,908,067</b>	<b>2,389,687</b>	<b>157%</b>
	<b>Base Budget less Fees</b>	<b>6,348,438</b>	<b>5,670,559</b>	<b>5,837,346</b>	<b>5,419,538</b>	<b>5,473,218</b>	<b>5,377,687</b>	<b>(970,751)</b>	<b>-15%</b>
<i>Fees as % of Division Base Budget</i>	<i>19%</i>	<i>24%</i>	<i>27%</i>	<i>29%</i>	<i>41%</i>	<i>42%</i>			

**Base Budget Distribution by Divison  
Fiscal Year 2007/08 - 2012/13**

Division	2007/08	2008/09	Delta	2009/10	Delta	2010/11	Delta	2011/12	Delta	2012/13	Delta
President	2,970,622	2,811,406	-5%	2,782,665	-1%	3,552,870	28%	3,641,233	2%	3,567,358	-2%
Academic Affairs	39,644,785	38,394,120	-3%	39,196,698	2%	40,846,420	4%	38,604,100	-5%	38,515,257	0%
Student Affairs	7,866,818	7,493,464	-5%	7,945,632	6%	7,663,937	-4%	9,252,061	21%	9,285,754	0%
Finance and Administrative Services	15,028,547	14,861,539	-1%	15,283,622	3%	15,539,698	2%	14,854,184	-4%	14,975,255	1%
Community Engagement	0	0		0		0		768,944		687,518	-11%
University Advancement	1,140,825	1,366,143	20%	1,325,447	-3%	2,004,889	51%	1,932,633	-4%	1,745,816	-10%
<b>Total Divisions</b>	<b>66,651,597</b>	<b>64,926,672</b>	<b>-3%</b>	<b>66,534,064</b>	<b>2%</b>	<b>69,607,814</b>	<b>5%</b>	<b>69,053,155</b>	<b>-1%</b>	<b>68,776,958</b>	<b>0%</b>
Campus Wide Activities	28,001,657	30,464,966	9%	30,211,675	-1%	31,414,179	4%	36,959,010	18%	35,632,361	-4%
University Reserve	460,771	460,771	0%	480,629	4%	475,433	-1%	475,433	0%	475,433	0%
<b>Total Other</b>	<b>28,462,428</b>	<b>30,925,737</b>	<b>9%</b>	<b>30,692,304</b>	<b>-1%</b>	<b>31,889,612</b>	<b>4%</b>	<b>37,434,443</b>	<b>17%</b>	<b>36,107,794</b>	<b>-4%</b>
<b>Total Operating Fund Budget</b>	<b>95,114,025</b>	<b>95,852,409</b>	<b>1%</b>	<b>97,226,368</b>	<b>1%</b>	<b>101,497,426</b>	<b>4%</b>	<b>106,487,598</b>	<b>5%</b>	<b>104,884,752</b>	<b>-2%</b>